



Association of Illinois

# Monthly Training Session

## Incident Management Overview

Mike Moos, IPEM

2022 March

# Agenda

## Introduction

**NIMS**  
National Incident  
Management System

**ICS**  
Incident Command  
System

**IAP**  
Incident Action Plan

**EOP**  
Emergency Operations  
Plan

## Training

**NQS**  
National Qualification  
System

**Q & A**

# How Did We Respond to Incidents?

Fire

Police

EMA





# Do You Really Want to Herd Cats?



# Homeland Security Presidential Directive 5

February 28, 2003

All of the nations first responders are required to have basic training in and be familiar with NIMS concept and operational procedures





# One Common Framework

- NIMS/ICS/EOC/Training/Qualifications **components** of the National Framework
- **Single system** for managing domestic incidents across the Continental United States (CONUS) and territories.
- **Suitable for all**: industry, educational systems, hospitals and other partners.
- A **core set of comprehensive principles and procedures** that allow us to manage emergencies and coordinate with one another.
- **Connects to all** community partners ie: private industry, institutions and government (local, regional, state & federal).

# Guiding Principles that Mesh Together

- Coordinate across agencies, disciplines, and jurisdictions.
- Scale to any incident.



- Improve integration and connectivity.
- Foster cohesion among organizations.
- Enable effective communication.



- Coordinate to achieve common objectives.
- Provide support while maintaining individual authority.



# CERT & NIMS: A Nationwide Approach

- **Standardize**

- Organizational Structure
  - Span & Control
- Procedures
- Equipment
- Terminology

- **All Hazard Approach**

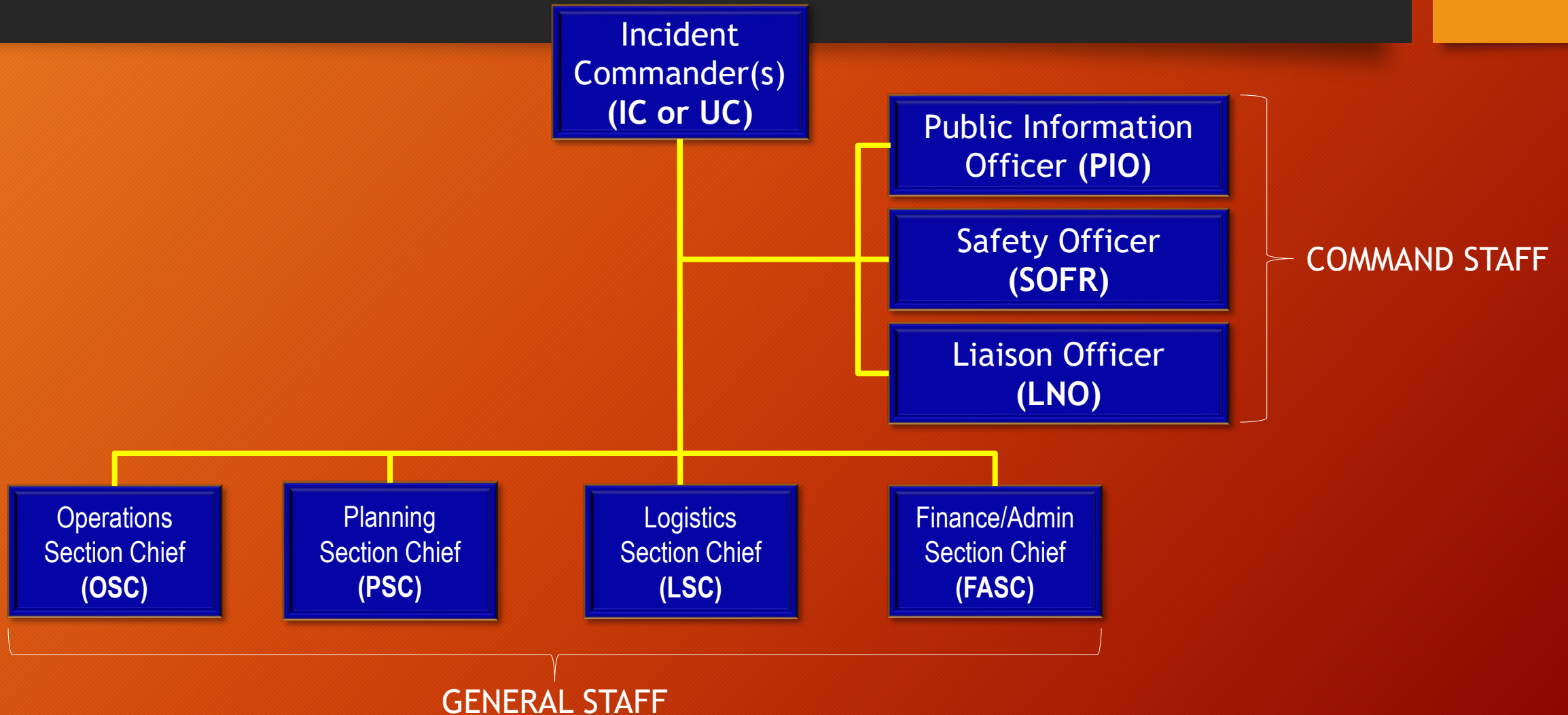
- Cause
- Size
- Location or
- Complexity



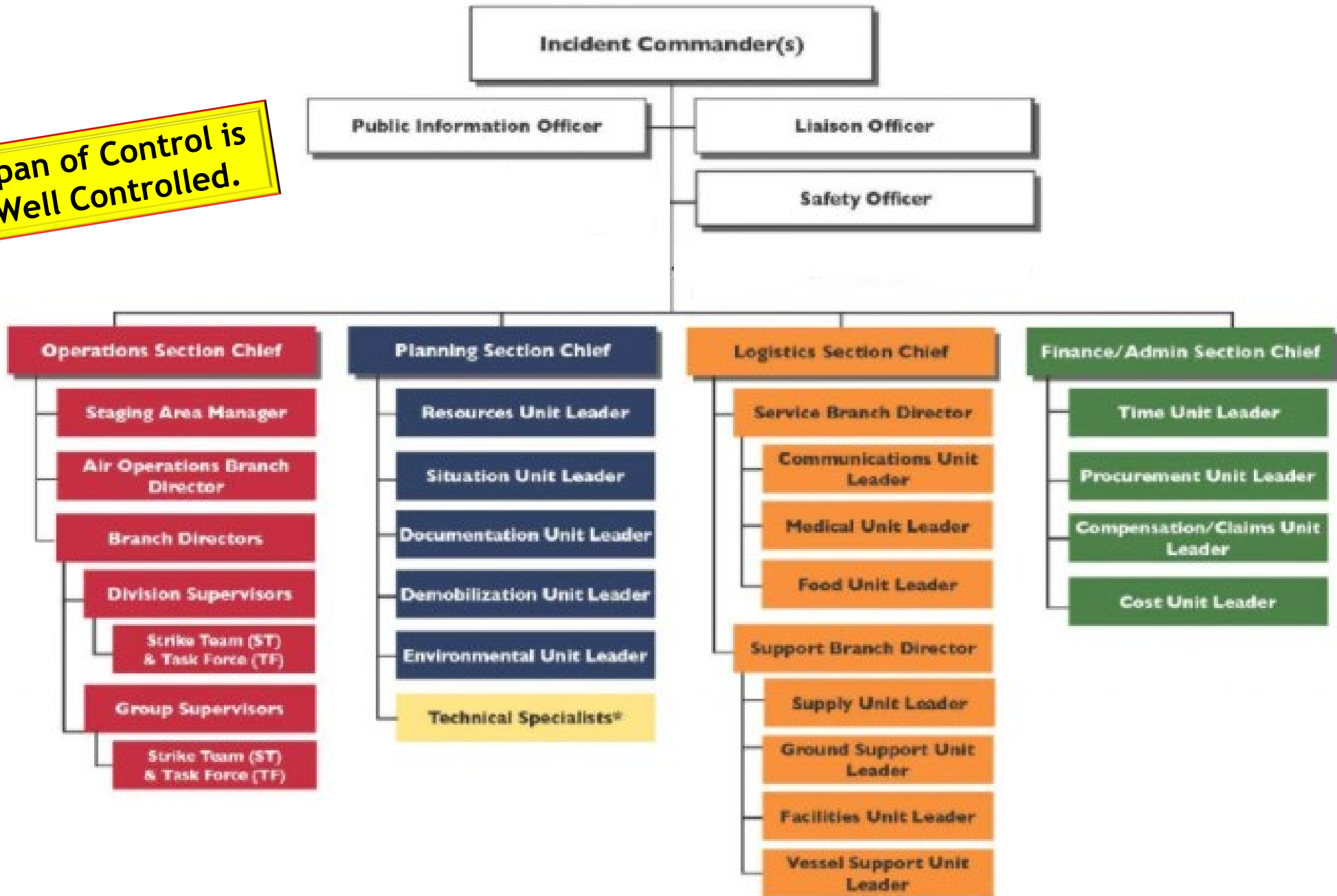
# CERT & National Preparedness Goals

- The CERT Program supports the National Preparedness and FEMA's 2018-2022 Strategic Plan goals.
- The program fits well with the strategic directive to laying a foundation of a culture of preparedness.
- Every community, neighborhood, household, private and public sectors, faith-based organizations, and all levels of government (local, regional/metropolitan, state, tribal, territorial) can benefit from and implement a CERT Program.

# Incident Command System (ICS)



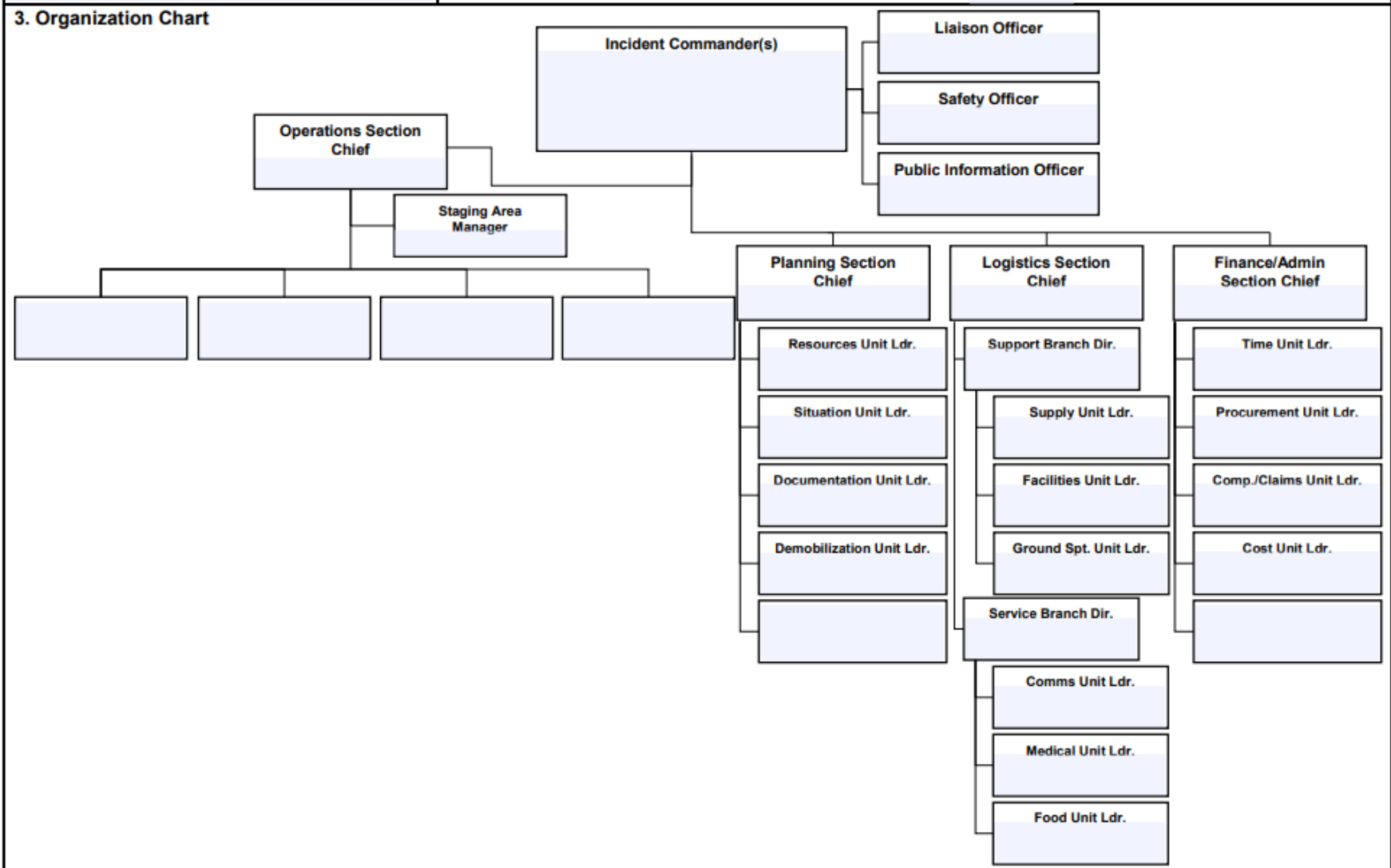
**Span of Control is Well Controlled.**





# INCIDENT ORGANIZATION CHART (ICS 207)

<b>1. Incident Name:</b> _____	<b>2. Operational Period:</b> Date From: _____ Date To: _____ Time From: _____ Time To: _____
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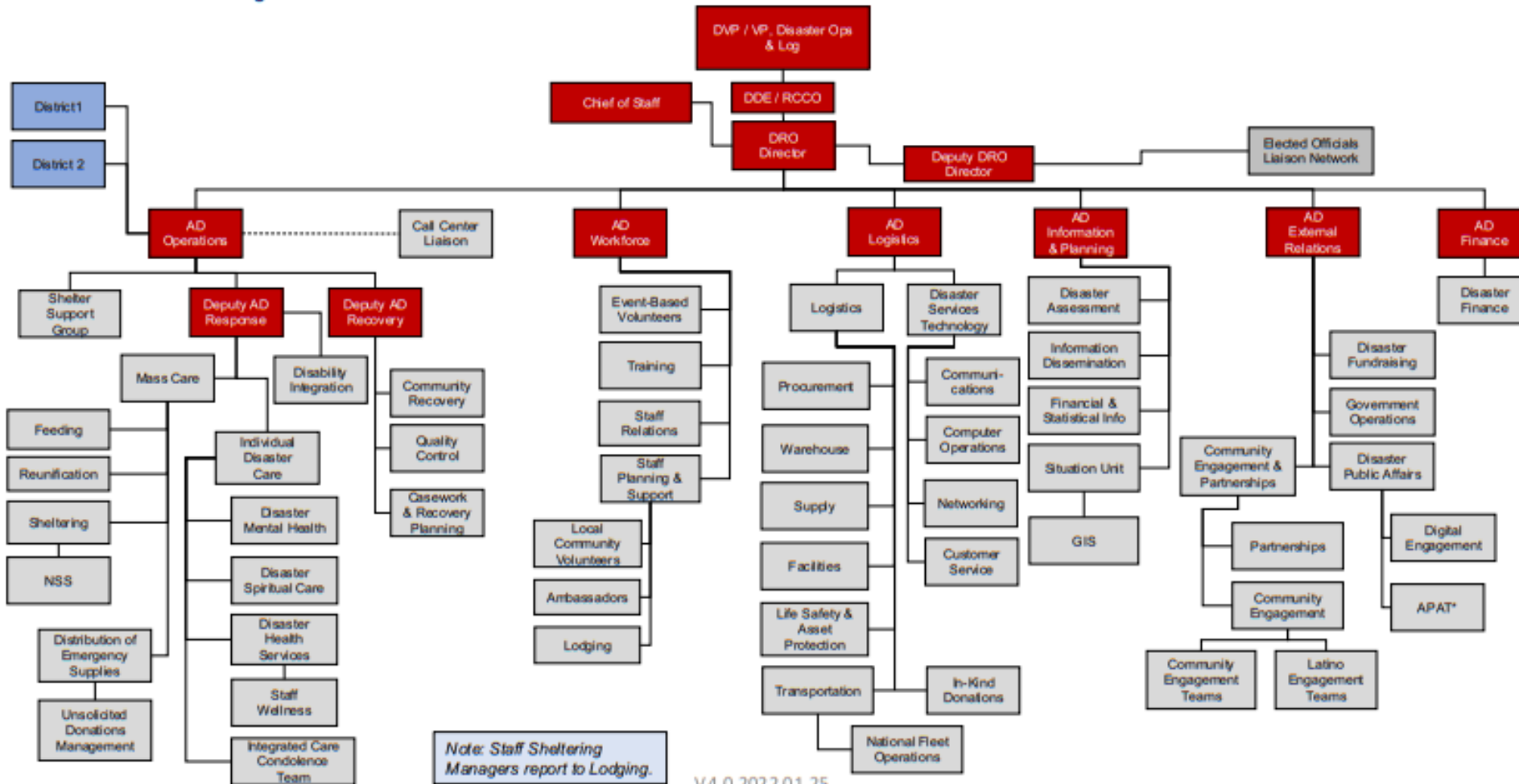


ICS 207	IAP Page ____	<b>4. Prepared by:</b> Name: _____ Position/Title: _____	Signature: _____	Date/Time: _____
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# Form ICS 207

# American Red Cross

Org Chart - ICS 207 Level 5-7 (\$2.5m - \$10m+)



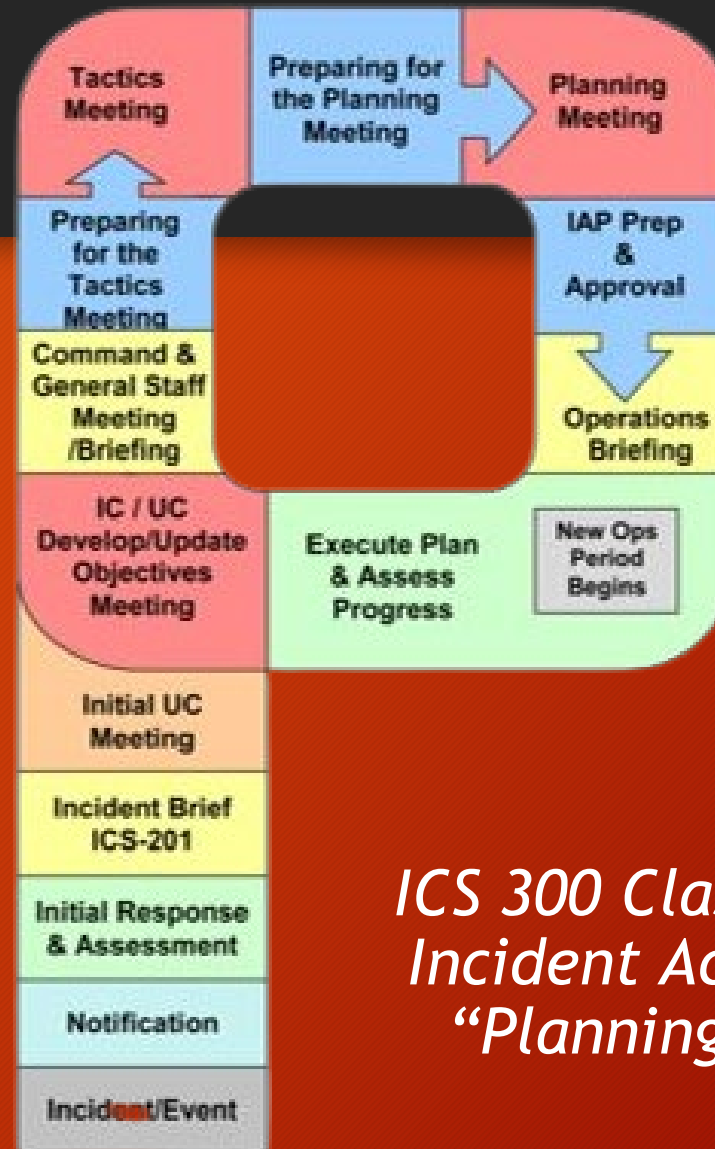
# ICS Structure and CERT Roles

Emergency Responder	Role	CERT Volunteer
Incident Commander (IC)	<ul style="list-style-type: none"><li>• Leader</li><li>• Decides what is to be done</li><li>• Emergency Responder (<i>not a CERT Role</i>)</li></ul>	Team Leader (TL)
Operations Section Chief (OPS)	<ul style="list-style-type: none"><li>• Doer</li><li>• Implements the decisions made by the IC/TL and performs actions.</li></ul>	Operations
Logistic Section Chief (LOSC)	<ul style="list-style-type: none"><li>• Getter</li><li>• Ensures that personnel equipment and tools required by ops to implement the decisions are in the right place, right time, right quantities.</li></ul>	Logistics
Planning Section Chief (PSC)	<ul style="list-style-type: none"><li>• Thinker, anticipates required personnel, materials &amp; tasks.</li></ul>	Planning



# Planning P

- Each IAP is for a set Operational Period (Days and Times indicated)
- IAPs provide tactical guidance based on objectives for that operational period
- IAPs are flexible to be used for the simplest of incidents to very complicated.
- IAPs communicate your battle plan to all organizations involved in the incident.



*ICS 300 Class teaches the Incident Action Planning "Planning P" process.*

# Incident Action Plan (IAP) Contains

- **Incident Goals** (where the response system wants to be at the end of response)
- **Operational Period Objectives** (major areas that must be addressed in the specified operational period to achieve the goals or control objectives)
- **Response Strategies** (priorities and the general approach to accomplish the objectives)
- **Response Tactics** (methods developed by Operations to achieve the objectives)
- Organization list with **ICS Chart showing primary roles** and relationships
- **Assignment Lists** with specific tasks
- **Critical** situation **Updates** and assessments
- Composite **Resource Status** updates
- **Health and Safety Plan** (to prevent responder injury or illness)
- **Communications Plan** (functional areas can exchange information)
- **Logistics Plan** (e.g., procedures to support Operations with equipment, supplies, etc.)
- **Responder medical Plan** (providing direction for care to responders)
- **Incident Map** (i.e., map of incident scene)
- **Additional component plans, as indicated by the incident.**



# IAP Forms Provide the Plan

- 201 Incident Briefing
- 202 Incident Objectives
- 203 & 204 Assignment List
- 205 & 205A Communications
- 206 Medical Plan
- 207 Incident Org Chart
- 208 Safety Message
- 211 Check In
- 213 Message

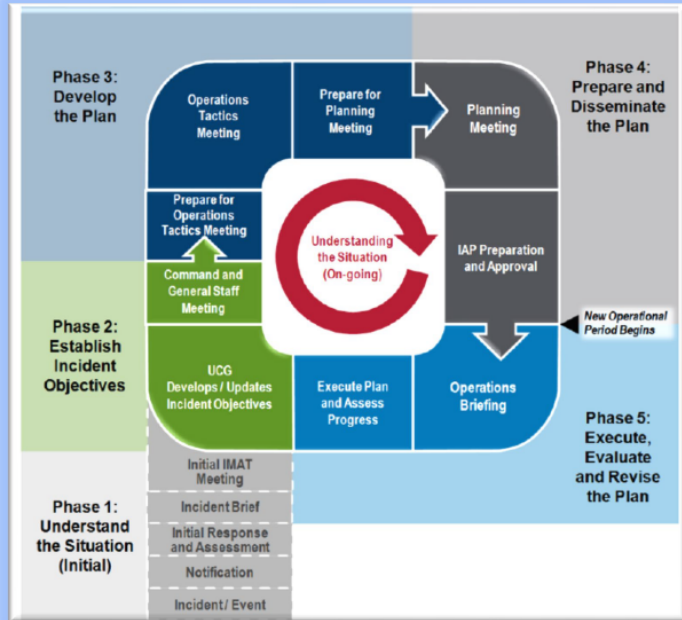
The image displays three overlapping IAP form templates. The top-left form is ICS 202 - Incident Objectives, featuring a header with 'Version Name' and 'Period', followed by a section for 'Objectives' and 'Operational Period Considerations (Safety Message, Priorities, Etc.)'. The bottom-left form is ICS 203 - Open Action Tracker, which includes a table with columns for 'No.', 'Description', 'For/POC', 'Status', and 'Priority'. The rightmost form is ICS 207 - Organization Chart, showing a hierarchical organizational structure with various roles and positions.



# Battle Rhythm & Deliverables



## Weekly Battle Rhythm & Deliverables



Day	Meetings	Deliverables
Monday	<p><u>10:15</u></p> <ul style="list-style-type: none"> <li>Command &amp; General Staff Meeting</li> </ul>	<p><u>16:00</u></p> <ul style="list-style-type: none"> <li>Objectives for IAP by COB</li> </ul>
Tuesday	<p><u>15:00</u></p> <ul style="list-style-type: none"> <li>Senior Leadership Brief</li> </ul> <p><u>15:30</u></p> <ul style="list-style-type: none"> <li>Tactics Meeting</li> </ul>	<p><u>12:00</u></p> <ul style="list-style-type: none"> <li>Slides for Senior Leadership Brief</li> <li>215 from Ops for Tactics Mtg.</li> <li>215a from SOFR for Tactics Mtg</li> </ul>
Wednesday	No Meetings Today	<p><u>08:00</u></p> <ul style="list-style-type: none"> <li>204 from Ops for IAP</li> <li>206 from Logs for IAP</li> <li>208 from SOFR for IAP</li> </ul>
Thursday	<p><u>15:00</u></p> <ul style="list-style-type: none"> <li>Senior Leadership Brief</li> </ul> <p><u>15:30</u></p> <ul style="list-style-type: none"> <li>Tactics Meeting</li> </ul>	<p><u>12:00</u></p> <ul style="list-style-type: none"> <li>Slides for Senior Leadership Brief</li> <li>215 from Ops for Tactics Mtg.</li> <li>215a from SOFR for Tactics Mtg</li> </ul>
Friday	<p><u>10:30</u></p> <ul style="list-style-type: none"> <li>IEMA COVID-19 Update</li> </ul>	<ul style="list-style-type: none"> <li>No deliverables due</li> </ul>



# Agenda.. *where are we?*

**Introduction**

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**Q & A**

# All Hazard Approach

## 7 RISKS

Human

**C**hemical

**B**iological

**R**adiological

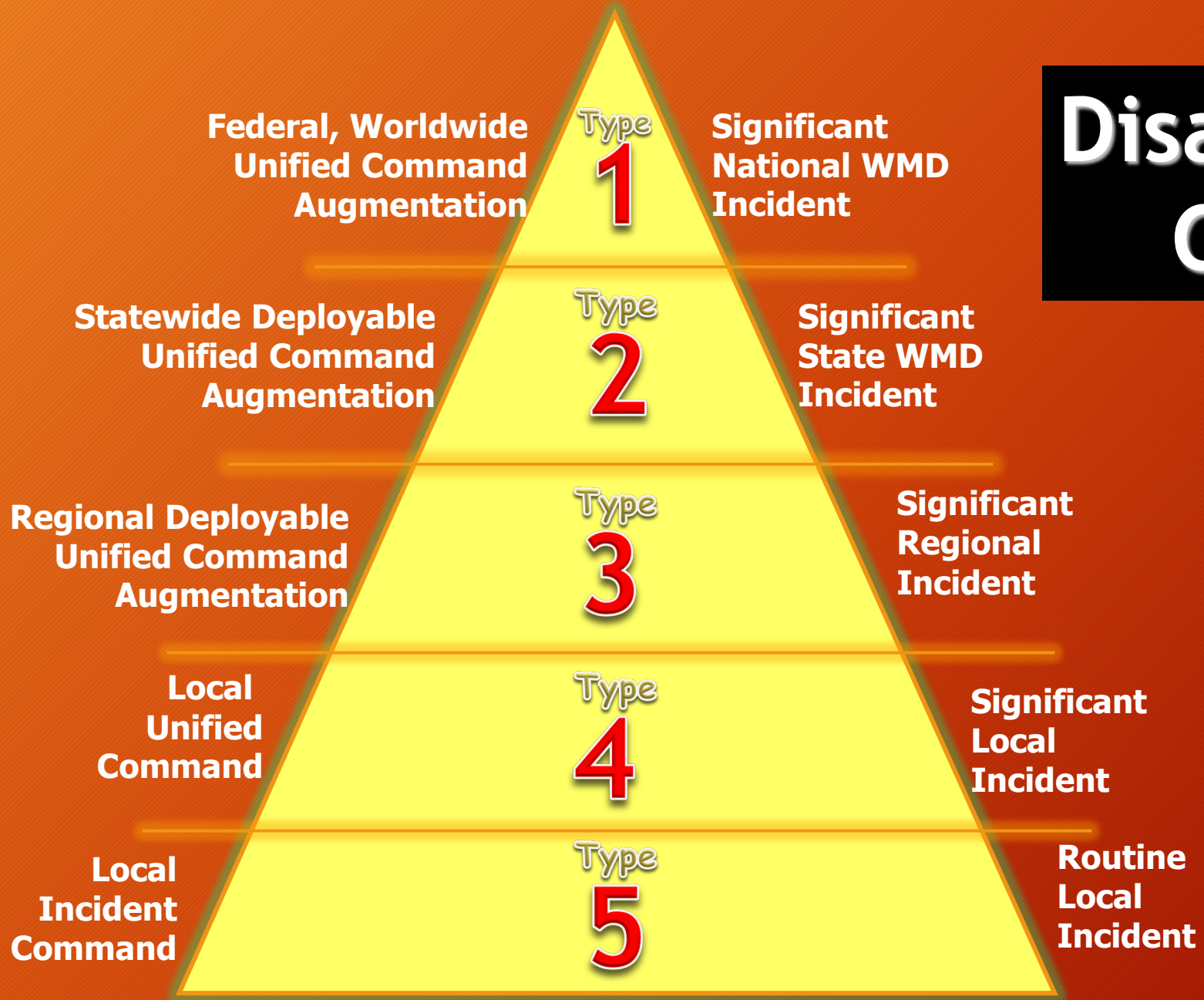
**N**uclear

**E**xplosive

Cyber



# Disaster Typing- Categories



# Command Post (CP) or Forward CP





# EOC (Emergency Operations Center)

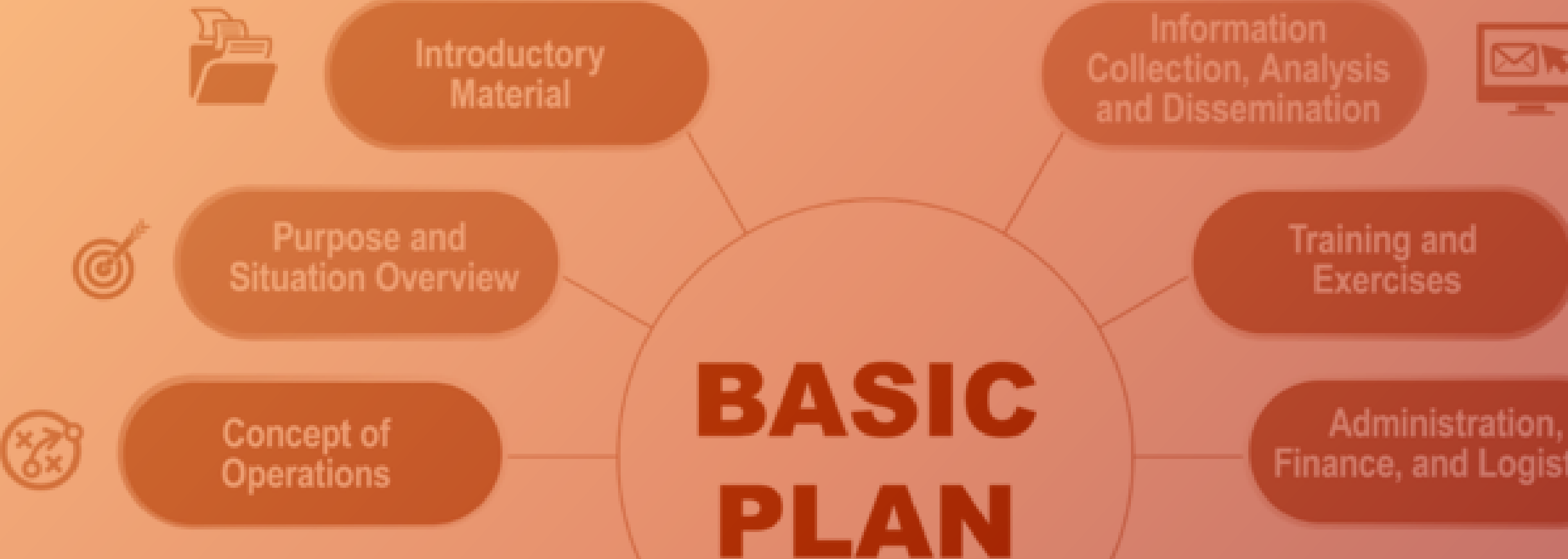


Local EOC



State EOC





# Emergency Operations Plan (EOP)

# Illinois' Risk Assessment



- International Port and Airports
- Major highway systems, railroads, rivers
- 11 nuclear reactors at 6 sites
- Third largest city in the nation (Chicago)
- Tallest structure in the nation (Willis Tower)
- Located in “Tornado Alley”
- Located within Earthquake zones
- Has major agricultural industry
- *“What are your local risks?”*

# Risk Assessment Tools

HAZARD	PROBABILITY	MAGNITUDE	WARNING	DURATION	RISK PRIORITY
Protest/ Civil Disturbance	4-Highly Likely 3-Likely 2-Possible 1-Unlikely	4-Catastrophic 3-Critical 2-Limited 1-Negligible	4- Minimal 3- 6-12 hours 2- 12-24 hours 1- 24+ hours	4- 12+ hours 3- 6-12 hours 2- 3-6 hours 1- <3 hours	<input type="checkbox"/> High <input type="checkbox"/> Medium <input type="checkbox"/> Low
Power Outage	4-Highly Likely 3-Likely 2-Possible 1-Unlikely	4-Catastrophic 3-Critical 2-Limited 1-Negligible	4- Minimal 3- 6-12 hours 2- 12-24 hours 1- 24+ hours	4- 12+ hours 3- 6-12 hours 2- 3-6 hours 1- <3 hours	<input type="checkbox"/> High <input type="checkbox"/> Medium <input type="checkbox"/> Low
Tornado	Etc.	Etc.	Etc.	Etc.	Etc.
Cyber Attack	Etc.	Etc.	Etc.	Etc.	Etc.

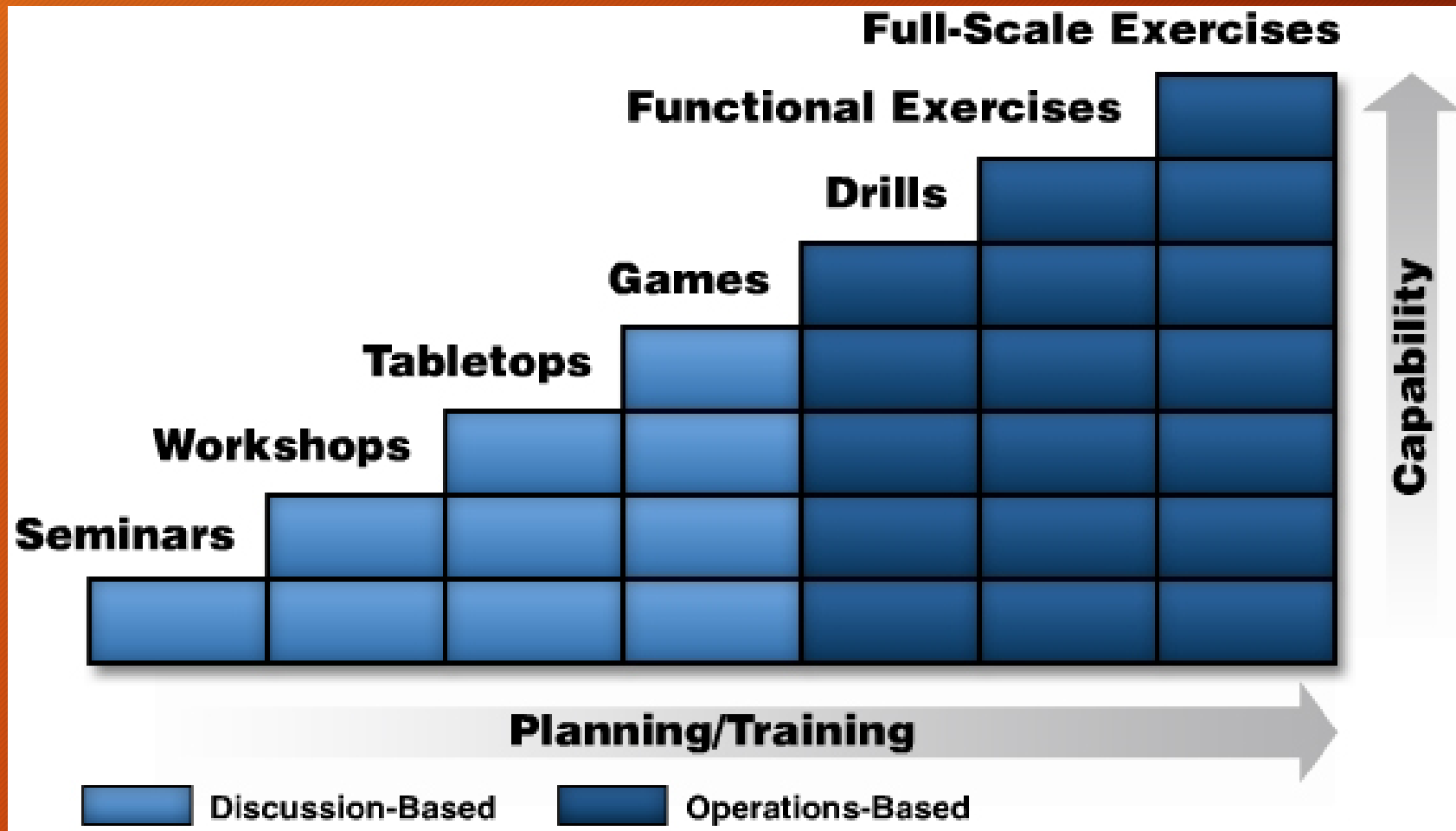


# EOP Component

- Function Focused?
- NRF & ESF Format?
  - Basic Plan
  - ESFs
  - Annexes
  - Appendices

ESF	Function
ESF 1	Transportation
ESF 2	Communications
ESF 3	Public Works & Engineering
ESF 4	Fire Fighting
ESF 5	Information and Planning
ESF 6	Mass Care, Emergency Assistance, Temp. Housing & Human Services
ESF 7	Logistics
ESF 8	Public Health & Medical Services
ESF 9	Search & Rescue
ESF 10	Oil & Hazardous Materials Response
ESF 11	Agriculture & Natural Resources
ESF 12	Energy
ESF 13	Public Safety & Security
ESF 14	Cross-Sector Business & Infrastructure
ESF 15	External Affairs
ESF	Other ESFs as defined by JHA

# Exercise Types



# Position Specific Qualification System

- FEMA has position specific qualification system.
- National CERT Association is in the process of developing a system.
- State of Illinois - IEMA is in the process of developing a system.
- CERT Association Illinois is monitoring.
- All state deployable assets through the State will be required to follow.
- No local statewide mandate. Stay tuned!



# Position Specific Training & Task Books

## • Training **Available**

- Emergency Management Institute (EMI)
- National Fire Academy (NFA)
- Illinois
  - ITTF funds
    - FSI, IESMA, ILEAS, MABAS, etc.

## • **Type of Training**

- Web-Based Independent Study or
- Classroom (in person and remote)
- Combo of the two.

## • Task Books **Not Started**

- One for each position
- Have time limits for completion.
- Demonstrate individual has the tools, knowledge and experience to perform the position.
- Qualification requires peer review.
- Qualification is good for 5 years. Field activity extends the timeline.

# What Have We Discussed Tonight?



- NIMS & ICS are integral to our operations, plans and procedures.
- Training and Exercises ensure we follow the procedures and are ready for risks.
- Qualification standards are coming as a national standard.

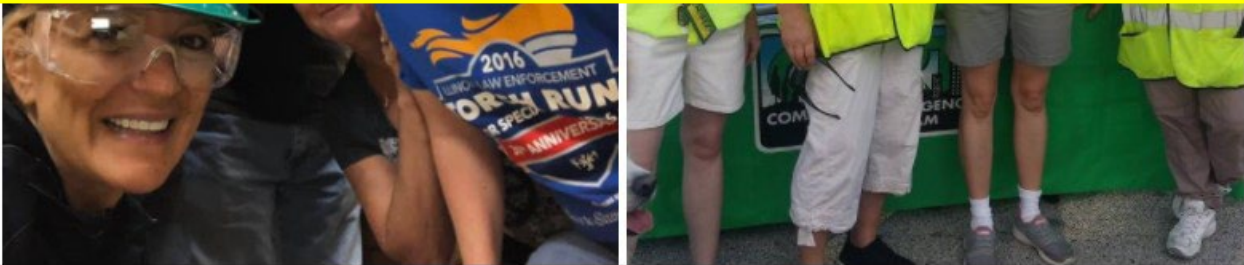


# Links/Resources

- HSPD 5: <https://www.dhs.gov/publication/homeland-security-presidential-directive-5>
- IEMA: <https://www2.illinois.gov/iema/Pages/default.aspx>
- IEMA Training Calendar: <http://public.iema.state.il.us/iema/training/exercises/exercisecalendar.asp>
  - To register for a class: <https://public.iema.state.il.us/iema/Training/OnlineReg/classes.asp>
- Ready Illinois: <https://www2.illinois.gov/ready/Pages/default.aspx>
- ICS Resource Center: <https://training.fema.gov/emiweb/is/icsresource/> (includes NQS Position Task Books)
- ICS Forms: <https://training.fema.gov/icsresource/icsforms.aspx>
- FEMA SID (student Identification number) Registration: <https://cdp.dhs.gov/FEMASID>
- National Qualification System: <https://www.fema.gov/emergency-managers/nims/components#nqs>
- National CERT Association: <https://nationalcert.org>
- CERT Association of Illinois: <https://certillinois.com> *Links are listed in "Knowledge Base", under Membership Tab*



# How To Find Resource List and PPT



## LINKS

- FEMA CERT Program
- Illinois Emergency Management Agency
- National CERT Association
- Ready.gov
- Ready Illinois
- Other Links

## STAY UP TO DATE

- Contact Us
- Newsletter
- Agendas/Minutes
- Facebook

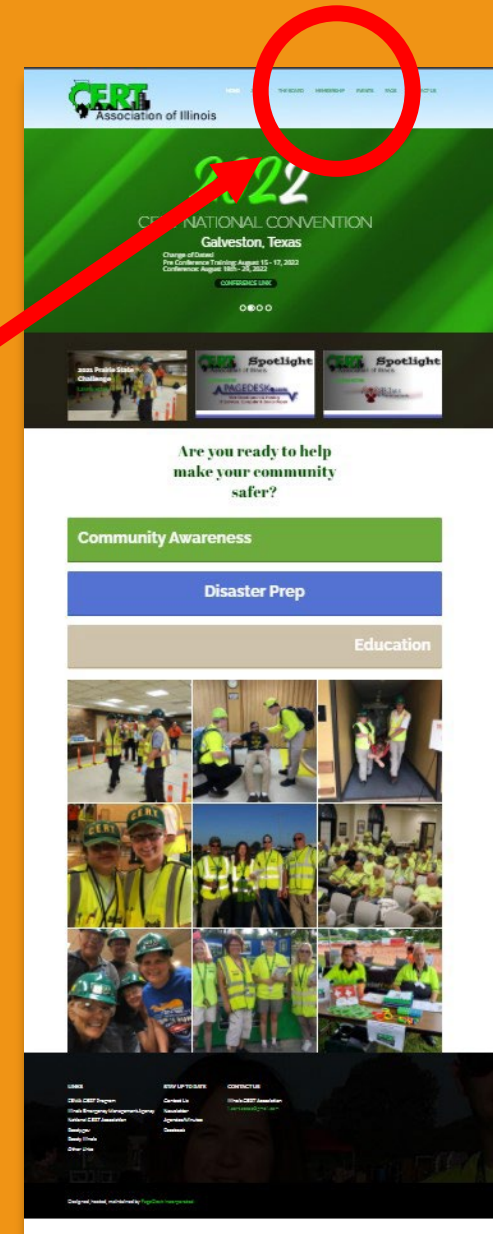
## CONTACT US

Illinois CERT Association  
[il.cert.assoc@gmail.com](mailto:il.cert.assoc@gmail.com)



# How To Find Resource List and PPT

- Go to certillinois.org





# Resource List and PPT

## Resource List

### Links

📅 Posted February 28, 2022 ✎ Updated February 28, 2022 👤 By pagedesk

AGENCY/ORGANIZATION (in alpha order)	RESOURCE/TOPIC	Website	Website Note
American Red Cross (ARC)	Training Opportunities	<a href="#">Click Here</a>	
Center for Domestic Preparedness (CDP)	Training Opportunities	<a href="#">Click Here</a>	
CERT Association of Illinois	Training Calendar	<a href="#">Click Here</a>	
Civic Plus	How to Set Up a Community CERT	<a href="#">Click Here</a>	Requires you register with an email
Federal Emergency Management Agency (FEMA)	Independent Study Program (IS)	<a href="#">Click Here</a>	
Federal Emergency Management Agency (FEMA)	Campus CERT Starter Guide	<a href="#">Click Here</a>	
Federal Emergency Management Agency (FEMA)	CERT Liability Guide	<a href="#">Click Here</a>	
Federal Emergency Management Agency (FEMA)	ICS Forms	<a href="#">Click Here</a>	
Federal Emergency Management Agency (FEMA)	FEMA Student ID Number (SID)	<a href="#">Click Here</a>	
Federal Emergency Management Agency (FEMA)	National Qualification System	<a href="#">Click Here</a>	
Federal Emergency Management Agency (FEMA)	Worker CERT Starter Guide	<a href="#">Click Here</a>	

## Knowledge Base

### KNOWLEDGE BASE

Home | Knowledge Base

## How can CERT help you?

Search the documentation...

Choose a Main Topic

General Information

Links

Links





# Q&A to Conclusion

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